

2025 RELEASE UNDER E.O. 14176
EXEMPTED BY 14176

22 November 1972

MEMORANDUM FOR: Executive Assistant, Office of Training

SUBJECT : Periodic Activities Report -- Defense
Intelligence School (19 October - 21
November 1972)

1. New Chief of Staff at DIA

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Changes in the three top command positions in DIA are now complete with [redacted] assuming his duties as the Chief of Staff. [redacted] is scheduled to visit the School on Friday, 24 November. I have had brief, informal conversations with both Admiral dePoix (Director), and Lt. Gen. John Deane, Jr. (Deputy Director). They are generally aware of, and appreciate, the Agency's support to DIS programs.

2. Project HELPFUL Apparently a Success

This one-day orientation conducted by DIA for about 100 persons from CIA, NSA, and State at the Defense Intelligence School on 16 November, appears to have been a success from every standpoint. Speakers were well-prepared and candid in their descriptions and appraisals of DIA programs and activities. The 34 attendees from CIA almost universally expressed praise for the programs which concluded with a one-hour question/answer session with the Director, DIA, and four of his Deputy Directors.

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The program afforded [redacted]
[redacted] an opportunity to visit other parts of the DIS campus including the computerized facilities we are using in Building [redacted]

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3. Official Letter of Invitation to Gen. Walters

As I reported previously, Gen. Walters is to address the Attaches and their wives at the Graduation Ceremonies on 8 December. I delivered the written invitation this week and I am expected to introduce him to the audience at 1000 on that date.

4. DIS'Board of Visitors Meet

The DIS Board of Visitors consisting of eight distinguished academicians and senior retired military officers convened for two days during late October to review objectives and programs for FY-73-75. I had informal conversations with several of our old Agency friends -- Adm. Rufus Taylor and Lyman Kirkpatrick. Lyman told me the page drafts of his new book on the intelligence community are being reviewed by the DCI; Ray Cline, INR; and Adm. dePoix. He expects to have it published shortly and I believe it will fill a real gap in the literature .

5. New Training Materials Available

From time to time, the professional staff and faculty of DIS turn out study materials useful for a whole range of intelligence training interests. I was given advance copies of five such items recently:

- An annotated bibliography of the literature in intelligence.
- National Intelligence Community: a brief description of organization and functions.
- National Security System: a brief description of the changing aspects of the policy-making process.
- Simulation in International Studies: Applications for Research and Analysis in the Field of Strategic Intelligence and National Security Policy.
- Readings in National Security Policy and the Intell Process.

I may be able to secure a small number of these study guides for OTR faculty use. They are unclassified, but are for instructional purposes only. Anyone interested in seeing a copy may contact me directly.

6. "Strategic Intelligence Day" a Success

I assisted the faculty conducting the Mid-Career, post-graduate program, DIOC, to present a full day on strategic intelligence and its impact on decision making. It turned out to be highly successful according to [redacted] who sat in on almost the entire day. It included the showing of the NIE film, an excellent historical analysis of earlier years by Sherman Kent, a discussion of current problems by Bruce Clarke, and an afternoon with Admiral I. C. Kidd, USN, who had commanded the Sixth U.S. Fleet and who described the impact of intelligence on the decisions of the fleet and unified forces commanders. The students were enthusiastic in their response to all three speakers particularly to the in-depth, all-source discussion periods each conducted. It may have been one of the most enlightening days I have observed here at DIS in the postgraduate division.

7. Highlights of Recent Support to DIS Programs

During this reporting period the following Agency speakers made presentations at DIS: Dr. Ernst, Director, OER; Dr. Julian [redacted]

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[redacted] (DDP/AF), and Bruce Clarke (D/OSR).

All were excellent; many were rated by students and faculty as outstanding.

8. Projected Activity Schedule

I am beginning to engage resources for the Joint Intelligence Orientation Course to begin 10 January for about 45-50 students. The second half of the postgraduate course, DIOC, which runs until

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April, will require the usual number of Agency speakers, many of them from the Clandestine Service.

9. Administrative Notes

I plan to be on leave this Friday, 24 November, and expect to take a few days leave in December between courses here.

With your approval, I have agreed to serve on a special planning committee for the first inter-governmental conference on Instructional Technology scheduled for September 1973. This is the first of its kind sponsored by the CSC and should be of wide interest to this Agency.

[redacted]
CIA Faculty Advisor/Liaison, DIS

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